

## **Appendix 2.1 – Purpose, Context and Preparation Process**

### **From the County Strategy Group to the County Development Board**

Mr. Toss Hayes, former Secretary to the County Strategy Group, gave a brief history of the County Strategy Group. The County Strategy Group focused on co-ordination in order to minimise duplication in relation to projects in matters of funding and support. Set up in 1995, the County Strategy Group included representatives from the two County Councils, the LEADER companies, the partnership companies, the County Tourism Committees and the County Enterprise Boards. An information leaflet was circulated to almost 80,000 homes giving contact names and numbers for member organisations. A training provision audit was also carried out and a food strategy report is almost completed. In early 1999, the County Strategy Group agreed to split into two separate groups in each local authority area. Tipperary (South Riding) County Strategy Group worked closely with the Director of Community and Enterprise to ensure that the target of County development Board establishment set down by the Minister was achieved. The final meeting of the Tipperary (South Riding) County Strategy Group was held on December 13<sup>th</sup> 1999.

### **Purpose of the County Strategy**

Many of the most pressing of today's problems straddle traditional service boundaries and require integrated solutions. The Government established County Development Boards in 2000 to address the challenge of local service integration at county level by preparing and overseeing the implementation of a County Strategy for Economic, Social and Cultural Development.

The purpose of the County Strategy is to focus on the relationship between the citizen and service provision and to add value to that relationship in terms of improved service delivery; filling gaps in service provision; and reducing duplication among service providers.

In South Tipperary, the County Strategy is expected to answer the following questions:

- ❑ Where are we? What kind of area is South Tipperary? How does it compare with other counties in terms of service provision? How satisfactory is the situation?
- ❑ Where do we want to go? What is the County Development Board's broad ambition for the area?
- ❑ How should we move from where we are to where we want to go? What are the options in terms of broad development paths? What actions are required? Who will carry out the actions?
- ❑ How will we know if we are getting there? How far have we got each year? Is progress fast enough? Do we need to change direction or take new action?

Tipperary (South Riding) County Development Board (CDB) has prepared the South Tipperary County Strategy. The CDB includes representatives of four sectors, local government, local development, state agencies and social partners. (Appendix 1 includes a detailed list of the CDB members involved in the preparation of the County Strategy). In preparing the County Strategy, the CDB has paid special attention to areas where inter-sectoral (or multi-agency) co-operation can deliver better services to the citizens of South Tipperary.

## **Context**

A series of parameters for the County Strategy have been set out by the Government:

- ❖ The County Strategy is to be prepared during 2000-2001 and implemented between 2002 and 2011.
- ❖ It is to be an integrated strategy for the economic, social and cultural development of South Tipperary
- ❖ The County Strategy should set out a broad framework including agreed overall objectives, targets and indicators for South Tipperary and identify the agencies responsible for (and their role in delivering) these objectives.
- ❖ Individual responsible agencies will continue to prepare and deliver their own detailed plans, focused on their particular target groups and areas. The County Strategy will provide a broad framework within which these agencies operate at county level
- ❖ The County Strategy will have a 10 year vision and manageable 3-5 year targets
- ❖ The County Strategy will ultimately encompass all public services delivered locally and will be given democratic endorsement by Tipperary (South Riding) County Council.
- ❖ All relevant agencies should participate in the planning process and should proof their plans against the County Strategy.
- ❖ The County Strategy must take account of key areas in national and public policy relevant to South Tipperary.
- ❖ The County Strategy should be prepared and implemented on a consultative basis
- ❖ Special efforts should be made to facilitate the input of marginalised and disadvantaged groups.

## Process used to prepare the County Strategy

Figure 2 gives an overview of the process used in developing the County Strategy. (Appendix 2 specifies reports available on the website [www.southtippcdb.ie](http://www.southtippcdb.ie) which detail much of the process).

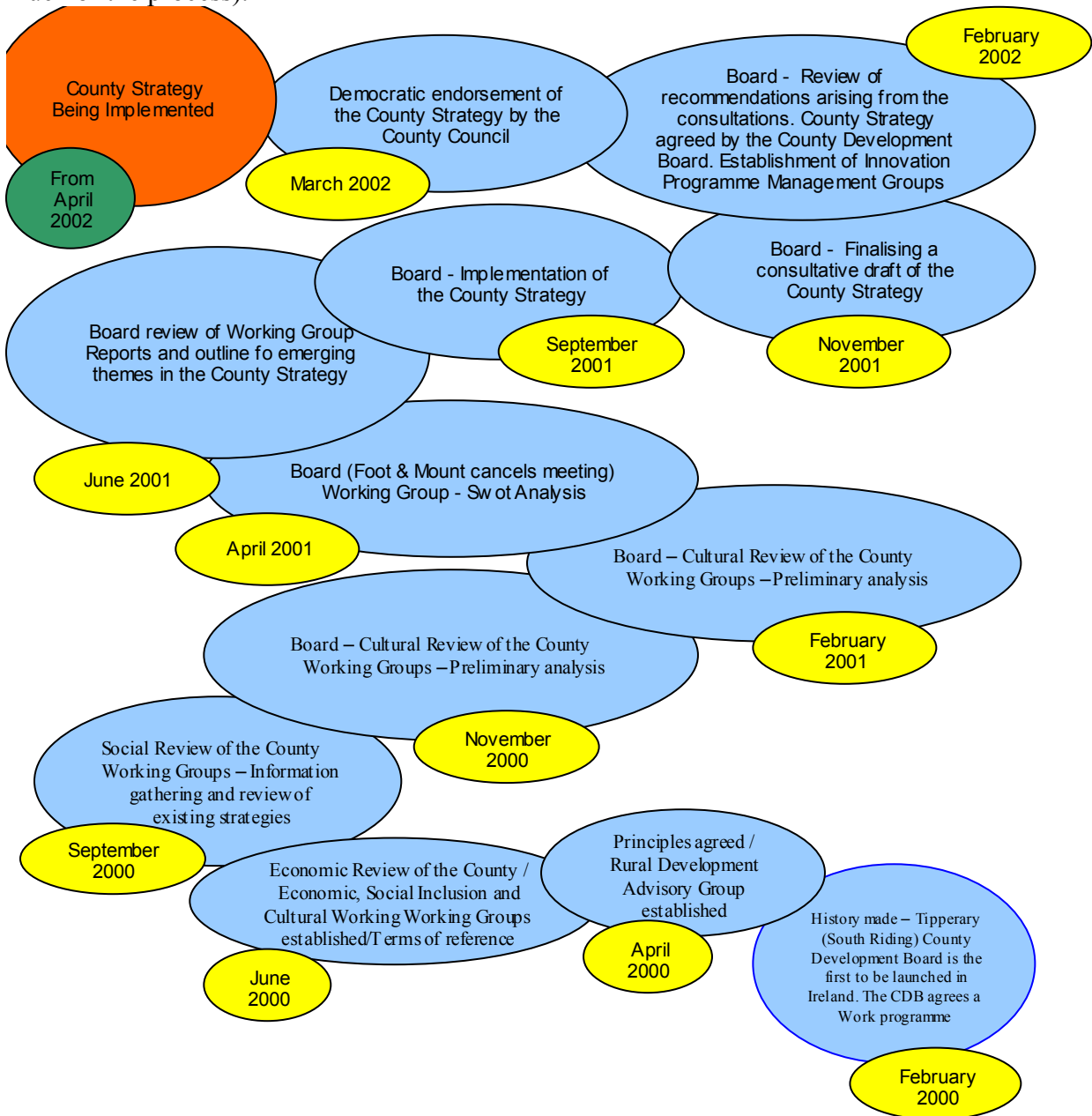


Figure 1 - Process Used to Prepare County Strategy

## Outline of the County Strategy

The (draft) County Strategy provides a 'shared vision' for development of the area for up to ten years ahead (up to 2011). It sets out a broad sense of direction for the county, what its problems and challenges are and how they are to be addressed in an agreed framework within which all parties can work and move forward together. The layout of the County Strategy is shown in Figure 3.

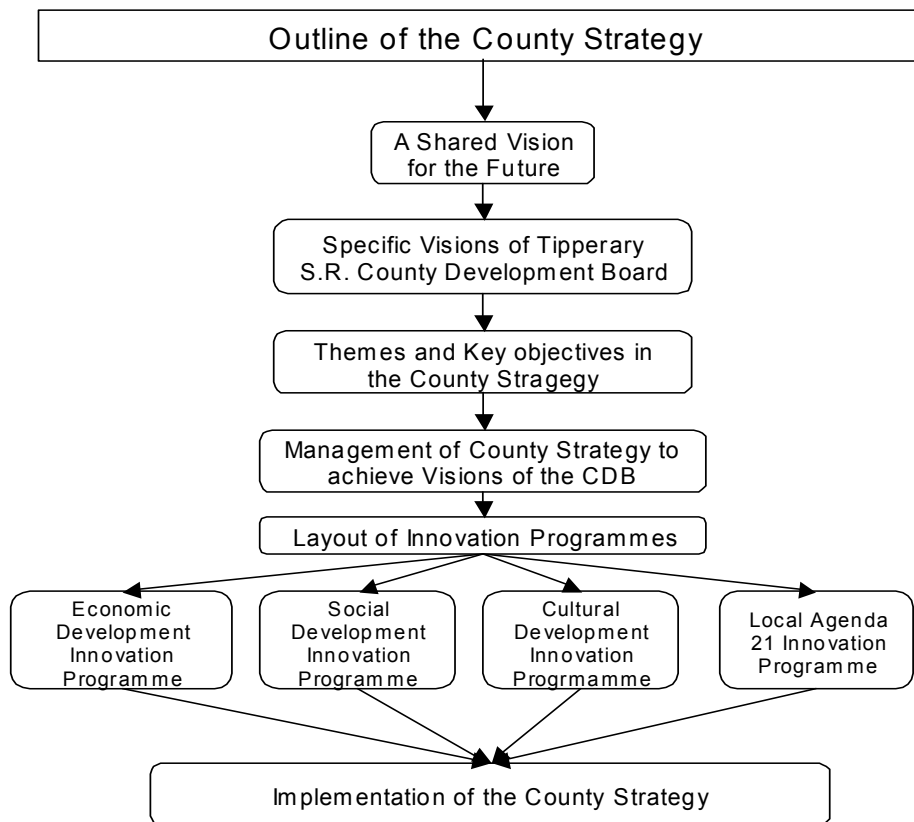


Figure 2 - Outline of The County Strategy